VERONA PUBLIC SCHOOLS

New Staff Orientation August 27, 2013

Welcome



Agenda

- District Goals
- Marzano's Causal Teacher Evaluation (Coaching) Model
- SGO/SGP
- Introduction to Understanding by Design
- Bus Tour
- Genesis/Schoolwires Overview
- Business Office/Mandated Training
- Closing

Verona Public Schools Mission Statement

"The mission of the Verona Public Schools, the center of an engaged and supportive community, is to empower students to achieve their potential as active learners and productive citizens through rigorous curricula and meaningful, enriching experiences."



Strategies

In order to support our mission, we will...

- 1. Secure adequate financial resources,
- 2. Foster a healthy and respectful school culture consistent with our core values,
- 3. Partner locally and globally to expand opportunities for our school community,
- 4. Continue to implement a rigorous, integrated curriculum with authentic experiences and assessments,
- 5. Provide a meaningful professional development program for all staff, and
- 6. Provide upgraded, sustainable buildings, grounds and technical infrastructure.



Strategy #4

Continue to implement a rigorous, integrated curriculum with authentic experience and assessments.

Result #1: Develop student self-assessments that encourage students to be active participants in their learning and provide teachers with feedback to guide future instruction (begin winter '14).

Result #2: Re-evaluate current curriculum and resources to ensure they are aligned to the standards and are meeting the needs of all students (on-going).

Result #3: Integrate STEM-based educational opportunities, K-12 (grades 3&4 -2013-14).

Result #4: Integrate literacy in all subjects to produce strong analytical thinkers that can decipher content-based text (state mandate 50/50 to 70/30 in high school – on-going)

Result #5: Update course offerings at the middle and high school levels to ensure that the Verona School District meets the needs of students within the 21st century (on-going).

Result #6: Continue to expand upon the UbD curriculum framework with emphasis on assessments and transfer (on-going).

Result #7: Develop common assessments that ensure consistent and rigorous curriculum and provide meaningful feedback to students and teachers (Math & ELA grades 3-11 June 2014).



Strategy #5

Provide a meaningful professional development program for

Result #1: Create an online forum that connects teachers across the district to inspire, share and grow professionally.

Result #2: Institute Professional Learning Communities (PLCs) and other teacherdriven professional development opportunities that differentiate for the various needs and interests of all staff (K-12).

Result #3: Foster collaboration with local school districts and colleges/universities to meet the varied needs and interests of the staff (on-going).

Result #4: Integrate training for all state and locally mandated initiatives into the existing structure of district-wide professional development days, department and grade level meetings. (on-going)

Result #5: Develop and implement a district-wide, comprehensive training program on all aspects of the New Teacher Evaluation model. (Marzano – on-going)

Result #6: Foster a professional culture of data-informed decision making. (on-going)



Essential Question

- What is student self-assessment and why is it important?
 - Discuss with others at your table
 - Share
 - Action Plan (see next page)



Strategy #4

Continue to implement a rigorous, integrated curriculum with authentic experiences and assessments.

SPECIFIC RESULT #1: Develop student self-assessments that encourage students to be active participants in their learning and provide teachers with feedback to guide future instruction.

| # | Action Step | Assigned | Starting | Due | Date |
|----|--|------------------|----------|-------|------------|
| | | to: | Date: | Date: | Completed: |
| 1. | Engage teachers in professional dialogue (department meetings, grade-level meetings, etc.) regarding the importance of having students self-assess in their classes as well as their past practices with self-assessments. | | | | |
| 2. | Teachers will garner feedback from students regarding the idea of self-assessments and students' experiences and needs. | | | | |
| 3. | Research the different types of scales and rubrics for student self-assessment. | | | | |
| 4. | Choose a type of scale that reflects the teachers' and students' needs. | | | | |
| 5. | Develop guidelines and expectations for creating student self-assessment rubrics. | | | | |
| 6. | Create the scale/rubric based on the guidelines. | | | | |
| 7. | Throughout the school year, staff and students will be provided with opportunities to discuss their experiences with the student self-assessments. | | | | |
| 8. | At the end of the first year, analyze the feedback from the use of the self-assessments and make modifications on the scales/rubrics. | | | | |
| 9. | The student self-assessment scales/rubrics will be housed in a central digital platform. | | | | |
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- Causal Teacher Coaching (Evaluation) Model
 - "The Art and Science of Teaching"
 - Distribute book to all new staff



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Feedback with Common Language

- "In the absence of feedback, efficient learning is impossible and improvement only minimal even for highly motivated subjects. Hence, mere repetition of an activity will not automatically lead to improvement."
- "Students (and teachers) must have routine access to the criteria and standards for the task they need to master; they must have feedback in their attempts to master those tasks; and they must have opportunities to use the feedback to revise work and resubmit it for evaluation against the standard. Excellence is attained by such cycles of modelpractice-perform-feedback-perform."

~ Wiggins

~ Ericsson

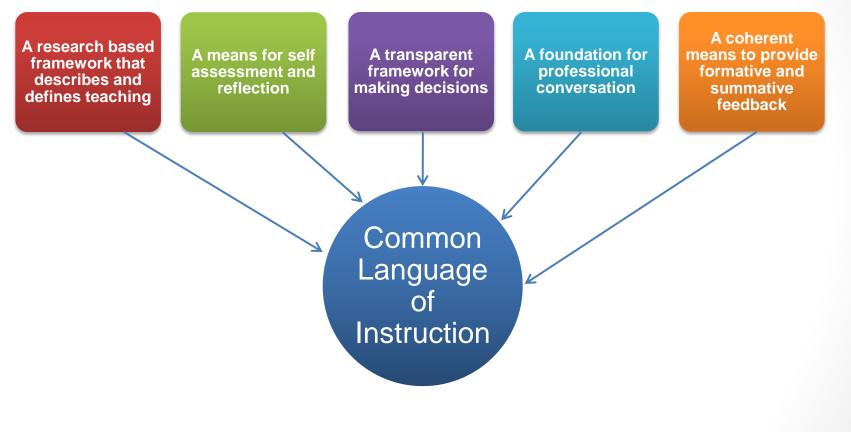
 With focused feedback in place, teachers can engage in focused practice – another critical element of deliberate practice ... the teacher practices the selected strategy experimenting with small variations to determines what works best in his or her particular situation."





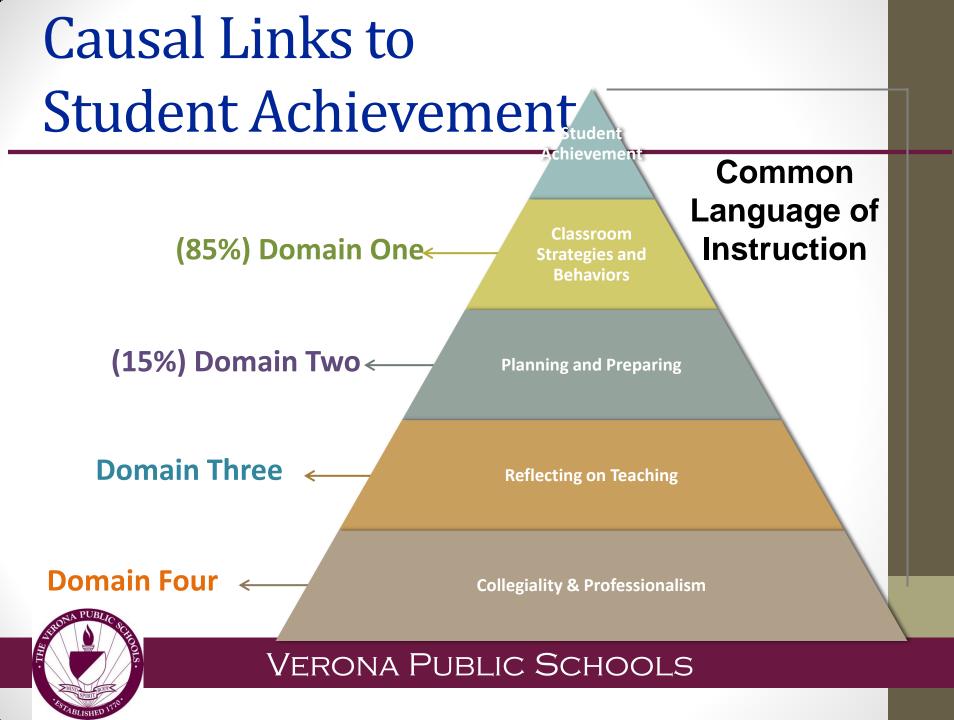
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Marzano = Common Language





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The Marzano Art and Science of Teaching Framework

<u>Domain #1</u>

- 10 Design Questions (9 Observable Teaching Behaviors)
- 3 Lesson Segments
- 41 Categories of Instructional Strategies (Elements)

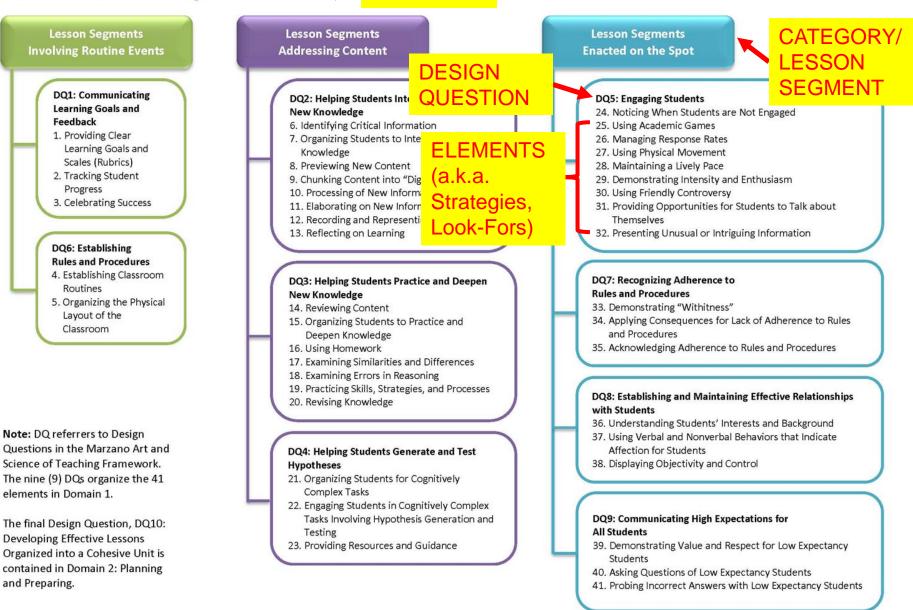




Marzano Art and Science of Teaching Teacher Evaluation Model Learning Map

Domain 1: Classroom Strategies and Behaviors





DOMAIN



• What do you believe effective teaching looks like?

 How can the "elements" in the Design Questions help improve your instruction and assessment with students?



Design Question #1

https://www.effectiveeducators.com/resource/show/4e2d8ec95d17508eb10899cf

What do you do to establish and communicate learning goals, track student progress, and celebrate success?

- Distinguish between goals and activities/assignments
- Write a rubric or scale for each learning goal*
- Students identifying their own learning goals*
- Conduct formative assessment
- Students chart their own progress on learning goals*
- Recognize and celebrate growth



DQ1: Communicating Learning Goals and Feedback

1. Providing Clear Learning Goals and Scales (Rubrics)

The teacher provides a clearly stated learning goal (accompanied by scale or rubric that describes levels of performance relative to the learning goal).

Teacher Evidence

- I Teacher has a learning goal posted so that all students can see it
- The learning goal is a clear statement of knowledge or information as opposed to an activity or assignment
- I Teacher makes reference to the learning goal throughout the lesson
- Preacher has a scale or rubric that relates to the learning goal posted so that all students can see it*
- Teacher makes reference to the scale or rubric throughout the lesson* (begin work in February)

Student Evidence

- ¹ When asked, students can explain the learning goal for the lesson
- When asked, students can explain how their current activities relate to the learning goal
- When asked, students can explain the meaning of the levels of performance articulated in the scale or rubric

Scale Levels: (choose one)

 Innovating
 Applying
 Developing
 Beginning
 Not
 Using
 Not
 Applicable



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DQ1: Communicating Learning Goals and Feedback

2. Tracking Student Progress

The teacher facilitates tracking of student progress on one or more learning goals using a formative approach to assessment.

Teacher Evidence

Teacher helps student track their individual progress on the learning goal

 Teacher uses formal and informal means to assign scores to students on the scale or rubric depicting student status on the learning goal
 Teacher charts the progress of the entire class on the learning goal

Student Evidence

When asked, students can describe their status relative to the learning goal using the scale or rubric* (begin work in February)
 Students systematically update their status on the learning goal Scale Levels: (choose one)

 Innovating
 Applying
 Developing
 Beginning
 Not
 Not
 Applicable



DQ1: Communicating Learning Goals and Feedback

3. Celebrating Success

The teacher provides students with recognition of their current status and their knowledge gain relative to the learning goal.

Teacher Evidence

Provide the second s

Teacher acknowledges students who have made gains in their knowledge and skill relative to the learning goal

I Teacher acknowledges and celebrates the final status and progress of the entire class

Teacher uses a variety of ways to celebrate success

Show of hands

Certification of success

Parent notification

Round of applause

Student Evidence

I Student show signs of pride regarding their accomplishments in the class

When asked, students say they want to continue to make progress

Scale Levels: (choose one)

P Innovating **P** Applying **P** Developing **P** Beginning **P** Not Using **P** Not Applicable



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DQs we will focus on in Domain 1

- **DQ1**: What will I do to establish and communicate learning goals, track student progress, and celebrate success?
- What will I do to help students effectively interact with new knowledge? **DQ2**:
- **DQ3**: What will I do to help students practice and deepen understanding of new knowledge?
- **DQ4**: What will I do to help students generate and test hypotheses about new knowledge?
- DQ5: What will I do to engage students?
- DQ6: What will I do to establish and maintain classroom rules and procedures?
- DQ7: What will I do to recognize adherence and lack of adherence to classroom rules and procedures?

DQ8: What will I do to establish and maintain effective relationships with students?

DQ9: What will I do to communicate high expectations for all students?

DQ10:

What will I do to develop effective lessons organized into a cohesive unit?





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Scale Explanations



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Levels of Performance for Observations, Marzano Causal Teacher Evaluation Model

<u>Scales</u>: continuum of teaching behavior that documents growth over time and can be used as a formative feedback tool or a summative assessment.

| Innovating (4) | Applying (3) | Developing (2) | Beginning (1) | Not Using (0) |
|--|--|--|--|--|
| The teacher gets 100% of students to the desired effect of the strategy by adapting/ creating new strategies for unique student needs and situations | The teacher uses the strategy correctly, and monitors the majority of students to determine if the strategy has the desired effect. | The teacher uses the strategy correctly. | The teacher uses the strategy incorrectly or with parts missing. | The strategy was called for but not exhibited. |



Not Using (0)

- **Example:** Teachers are unaware that the strategy is called for
- Non-Example: A teacher who makes an appropriate decision to not use a particular strategy
- It is recommended to have a conference with the teacher before assigning a scale rating of "Not Using"



Beginning (1)

 Teacher uses the strategy incorrectly or with parts missing



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Developing (2)

- All components in the element description are evident
- Strategy may be used mechanistically until the teacher develops fluency with the strategy
- Teacher evidences may be more likely checked than student evidences
- Teacher focus is more on teaching than on monitoring students
- Observers rate teachers "Developing" until they see monitoring of at least 50% of students for the desired effect of the strategy



What is the desired effect?

The desired student outcome of employing the strategy

| Desired Et | ffect: | |
|------------|---|---|
| Teacher F | vidence | |
| | er has a learning goal posted so that all students | s can see it |
| The lease | arning goal is a clear statement of knowledge or | information as opposed to an activity or assignment |
| Teache | er makes reference to the learning goal through | out the lesson |
| Teache | er has a scale or rubric that relates to the learning | ng goal posted so that all students can see it |
| | er makes reference to the scale or rubric throug | hout the lesson |
| | | |
| | | |
| Student E | vidence | |
| When a | asked, students can explain the learning goal fo | r the lesson |
| When a | asked, students can explain how their current a | ctivities relate to the learning goal |
| When a | asked, students can explain the meaning of the | levels of performance articulated in the scale or rubri |

Scale and Reflection Questions

| Innovating | Applying | Developing | Beginning | Not Using |
|--|---|---|---|--|
| Adapts and creates new strategies for unique student needs and situations. If the original strategy reaches the desired effect with most of the students, how does the teacher adapt the strategy for the rest? How does the teacher monitor whether the innovation enhances student learning? | Provides a clearly stated learning goal accompanied by a scale or rubric that describes levels of performance and monitors students' understanding of the learning goal and levels of performance. How does the teacher monitor (majority) students to determine if the strategy has the desired effect? | Provides a clearly stated learning goal accompanied by a scale or rubric that describes levels of performance. What evidence(s) does the teacher demonstrate to at this level of implementation? | Uses strategy incorrectly or with parts missing. What evidence(s) does the teacher demonstrate at this level of implementation? | Strategy was called for but not exhibited. What evidence(s) does the teacher demonstrate at this level of implementation? |



Applying (3)

- All components in the element description are evident
- Teacher is monitoring the desired effect of the strategy for more than 50% of students
- Teacher AND student evidence should be evident
- As a result of solid strategy knowledge and fluent use of strategy, teacher can focus on monitoring student for the desired effect of the strategy



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Dr. Marzano discusses Applying...

https://www.effectiveeducators.com/resource/show/5058bdeae4b0cfb32be46a20





Innovating (4)

- The strategy is having the <u>desired effect on all</u> of the students. To accomplish this:
 - The teacher has made adaptations for special needs of groups of students or individual students and/or
 - The teacher has consciously created a macro-strategy that ensures desired effect is evident with all students
- If observer doesn't see an overt adaptation to a strategy or an overt macro-strategy, the teacher MIGHT be making these adaptations on a one-to-one basis as he/she moves around the classroom



Dr. Marzano describes Innovating...

https://www.effectiveeducators.com/resource/show/5058bfa5e4b0cfb32be46e79





Scale Review

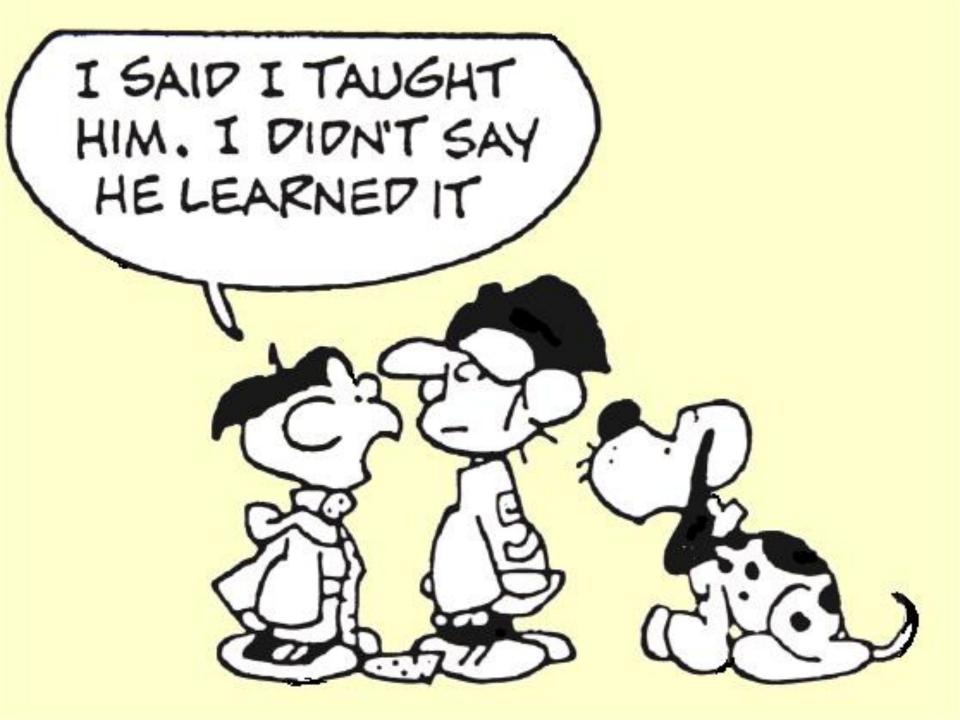
- At the lowest level of **Developing**, teachers are mechanistic in their use of elements. Fluency is developed within developing and teachers begin to monitor students for the desired effect of the strategy.
- Once teachers develop fluency and monitor more than 50% of students for the desired effect, they move to Applying on the scale.
- Teachers who get 100% of their students to the desired effect of the strategy are Innovating with

that strategy.









At what level is the teacher?

- Beginning?
- Developing?
- Applying?
- Innovating?
- How would you get the "teacher" to move up (improve) on the Marzano scale?
- If he recognized (monitored) that the dog was not whistling, where would that put him?

Connecting Marzano to UbD

- What similarities do you notice between Marzano's Design Questions and Wiggins and McTighe's Understanding by Design?
 - Let's take a look ...



Marzano Art and Science of Teaching Teacher Evaluation Model Learning Map

Domain 1: Classroom Strategies and Behaviors



lesson Segments ddressing Content

DQ2: Helping Students Interact with New Knowledge

- 6. Identifying Critical Information
- Organizing Students to Interact with New Knowledge
- 8. Previewing New Content
- 9. Chunking Content into "Digestible Bites"
- 10. Processing of New Information
- 11. Elaborating on New Information
- 12. Recording and Representing Knowledge
- 13. Reflecting on Learning

DQ3: Helping Students Practice and Deepen New Knowledge

- 14. Reviewing Content
- 15. Organizing Students to Practice and Deepen Knowledge
- 16. Using Homework
- 17. Examining Similarities and Differences
- 18. Examining Errors in Reasoning
- 19. Practicing Skills, Strategies, and Processes
- 20. Revising Knowledge

DQ4: Helping Students Generate and Test Hypotheses

- 21. Organizing Students for Cognitively Complex Tasks
- 22. Engaging Students in Cognitively Complex Tasks Involving Hypothesis Generation and Testing
- Resources and Guidance

Lesson Segments Enarced on the Spot

DQ5: Engaging Students

- 24. Noticing When Students are Not Engaged
- 25. Using Academic Games
- 26. Managing Response Rates
- 27. Using Physical Movement
- 28. Maintaining a Lively Pace
- 29. Demonstrating Intensity and Enthusiasm
- 30. Using Friendly Controversy
- 1. Providing Opportunities for Students to Talk about Themselves

Learning Sciences International

LEARNING AND PERFORMANCE MANAGEMENT

32. Presenting Unusual or Intriguing Information

DQ7: Recognizing Adherence to Rules and Procedures

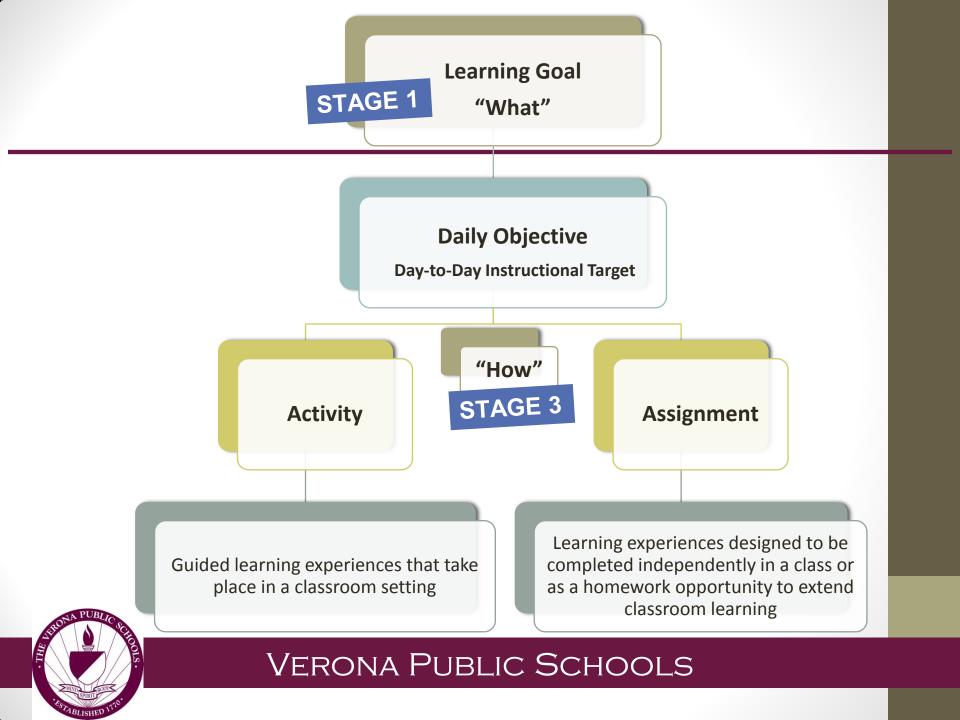
- 33. Demonstrating "Withitness"
- 34. Applying Consequences for Lack of Adherence to Rules and Procedures
- 35. Acknowledging Adherence to Rules and Procedures

DQ8: Establishing and Maintaining Effective Relationships with Students

- 36. Understanding Students' Interests and Background
- 37. Using Verbal and Nonverbal Behaviors that Indicate Affection for Students
- 38. Displaying Objectivity and Control

DQ9: Communicating High Expectations for All Students

- 39. Demonstrating Value and Respect for Low Expectancy Students
- 40. Asking Questions of Low Expectancy Students
- 41. Probing Incorrect Answers with Low Expectancy Students



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Observation Cycle 2013-14



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Observations #1 & #2 for 2013-14

FIRST & SECOND FORMAL OBSERVATION:

Non-Tenure: 40 minutes (or longer)

- Teacher completes <u>pre-observation form</u> in iObservation
- Pre-conference with administrator (discuss lesson and the 5 to 7 elements or "look fors" from Design Questions #1, #2, #3, #4, or #5 to observe/coach)
- Formal observation occurs
- Post conference for instructional feedback
- Observation due to the teacher within 10 school days following the observation



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Verona Observation: Pre-Conference Form (Involving Routine Events)

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| Copyright Robert J. Marzano | work Planning Conference Structured Interview Form A | Cancel Save And Close Save | Draft Finish |
| Instructions: Please attach your losser, point, assessments, scoring guides, and/or rubrics to this doc. | ument. Please be prepared to discuss the following questions in preparation for the planning conference. | | E |
| Briefly describe the students in your classroom (e.g., number of | f students, gender, special needs etc.) | | |
| | | | |
| Attachments: Choose File) No file chosen | | | top |
| Routine Events | | | |
| What will you do to establish learning goals, track student prog | ress and celebrate success for this lesson? | | |
| | | | |
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Verona Observation: Pre-Conference Form (Addressing Content)

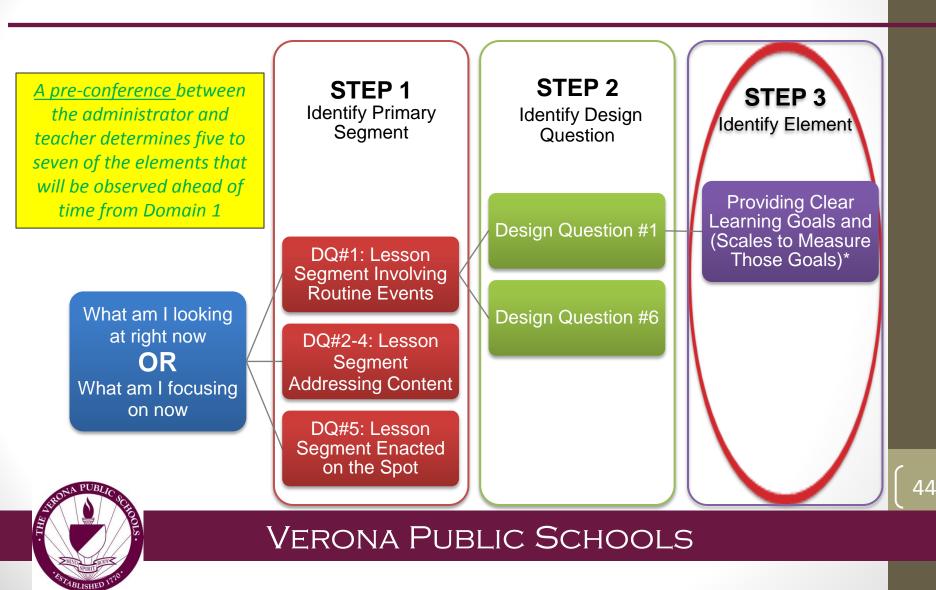
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| Please consider the following questions as appropriate for the lesson being observed | |
| What will you do to help students effectively interact with new knowledge? | |
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| What will you do to help students practice new knowledge? | |
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| What will you do to help students generate and test hypothesis about new knowledge? | |
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Verona Observation: Pre-Conference Form (Enacted on the Sport)

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| Epacted on the Spot | |
| | |
| What will you do to engage students in the lesson? | |
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| What will you do to recognize and acknowledge lack of adherence to classroom rules and procedures? | |
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Conducting an Observation



Observation #3 for 2013-14

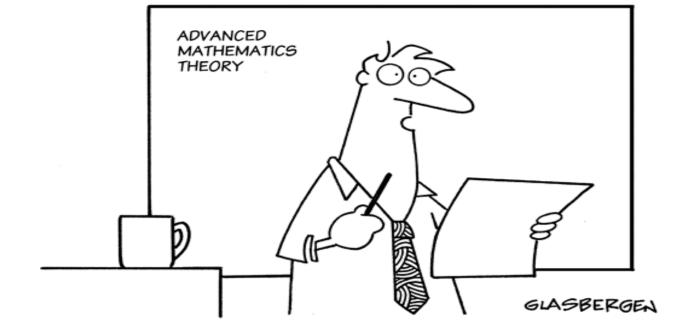
THIRD FORMAL OBSERVATION

Non-Tenure: 20 minutes or longer

- No pre-conference prior to the formal observation (*Teacher does not complete pre-observation from in iObservation*)
- Observation is <u>unannounced</u>
- Post conference for instructional feedback
- Observation due to the teacher within 10 school days following the observation



Summative Evaluation

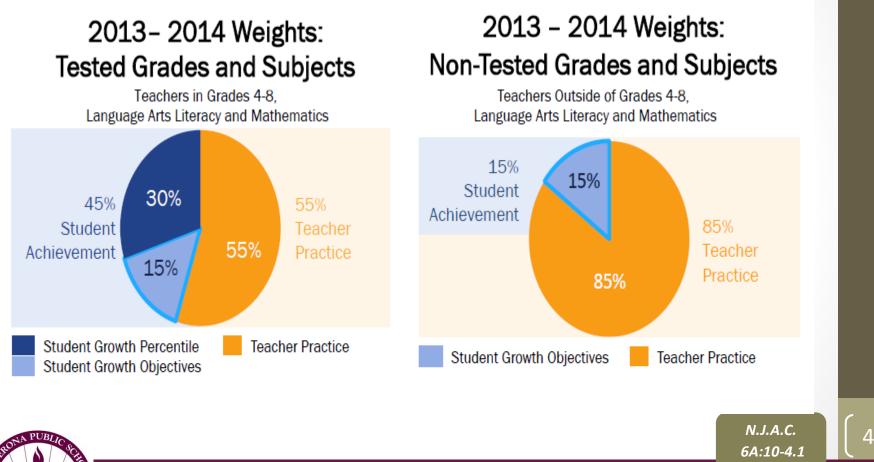


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"Today's test is 70% of your final grade which makes up 35% of your grade for the semester and 20% of your GPA for 50% of your scholastic career for 15% of the curriculum. If you can explain this to the person next you, you pass the test."



Summative Score Calculation



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Summative Evaluation

Marzano (Teacher Practice) = 85% or 55% SGO = 15% + SGP = 30% Summative Score





Verona Summative Score Calculation: Teacher Practice Component

| Domain/Elements | % Teacher Practice Score |
|--|-----------------------------|
| Domain 1: Classroom Strategies & Behaviors DQ1: Communicating Learning Goals and Feedback ♦ DQ2: Helping Students Interact with New Knowledge ♦ DQ3: Helping Students Practice and Deepen Their Understanding of New Knowledge ♦ DQ4: Helping Students Apply Knowledge Through Generating and Testing Hypothesis ▶ DQ5: Engaging Students | 85% |
| Domain 2: Planning & Preparing Planning and Preparing for Lessons and Units | 15% |



Student Growth Objectives (SGOs)

SGO Guidebook from NJDOE
 (http://www.stato.pi.us/oduca

(http://www.state.nj.us/education/AchieveNJ/teacher/SGOGuide book.pdf) with detailed information, examples, and template forms.

 Reference state website for SGOs related materials (e.g., overview, examples, potential implementation worksheets): <u>http://www.state.nj.us/education/AchieveNJ/teacher/objectives.</u> <u>shtml</u>



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What is an SGO?

- Cover a significant number of students of a significant portion of the curriculum over a significant of time (Nov. 15* Mar. 15)
- A <u>Student Growth Objective</u> is a long-term academic goal that teachers set for groups of students and must be:
 - Specific and measureable
 - Aligned to New Jersey's curriculum standards
 - Based on available prior student learning data
 - A measure of student learning between two points in time
 - Multious and achievable

SGO requirements

- All teachers who receive an SGP score must set between 1 and 2 SGOs.
- Teachers <u>who do not receive an SGP score</u> must set 2 SGOs.
- Teachers in their departments develop SGOs in consultation with his or her principal/supervisor.
- SGOs must be aligned to NJCCCS or CCSS and measure student achievement and/or growth between two points in time.
- SGOs must be specific and measurable and based on students' prior learning data when available.
- A teacher's final SGO rating is determined by the principal.



Counts 15% of summative evaluation.

Sample SGOs (Begin Work on September 4)

| Goal | All students increase at least one proficiency level on the Text Reading and Comprehension (TRC) assessment. | | | Goal | | ll increase 1 pro lio rubric that m servations. | | | |
|-----------------------|---|--|--|--|-----------------------------------|---|--|--|--|
| Measuring Progress | For a teacher to earn a rating of | | | Measuring | For a teacher to earn a rating of | | | | |
| | 4 | 3 | 2 | 1 | | 4 | 3 | 2 | 1 |
| | 90% or more students must meet the goal | 80% or more students must meet the goal | 70% or more students must meet the goal | Less than 70% of students meet the goal | | 85% or more students must meet the goal | 75% or more students must meet the goal | 65% or more students must meet the goal | Less than 65% of students meet the goal |



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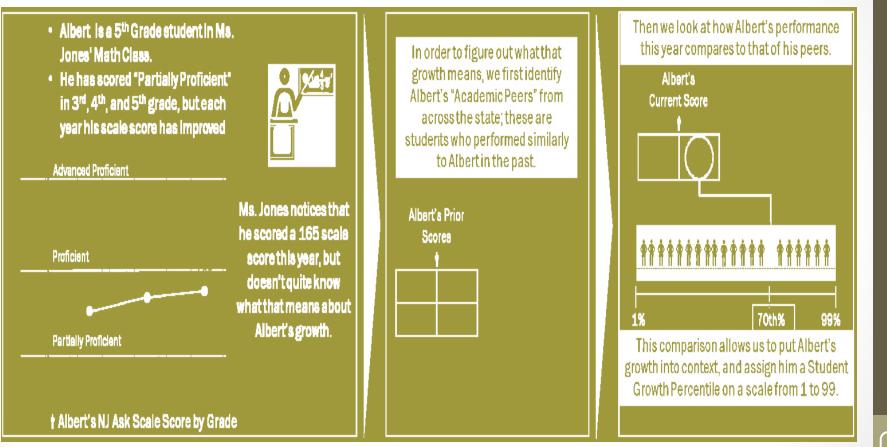
Student Growth Percentiles (SGPs)

To learn more about SGPs http://survey.pcgus.com/njgrowth/player.html http://www.state.nj.us/education/njsmart/performance/ http://www.state.nj.us/education/AchieveNJ/teacher/SGPOverview.pdf



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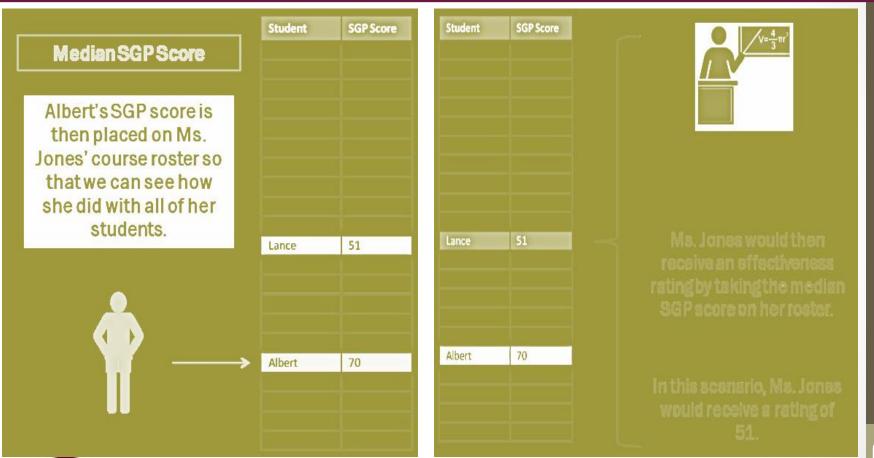
Visual Explanation of SGPs





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Visual Explanation of SGPs (continued)





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Professional Learning for 2013-14

• September 3

- AM Superintendent Welcome
- PM Building based
- September 4
 - AM Marzano/SGO (VHS)
 - PM SGO work groups; Survey
- October 31
 - Building-based PD (Wrap up SGOs, discuss common assessments (work toward rigor like PARCC), Data Analysis (SGP, SGO, ...),
 Online Marzano Course #1 (Pre/Post Test)
- November 5
 - All Staff Meet at VHS Auditorium for HIB, Affirmative Action, School Security Updates, Online Marzano Course #1

*Please note: This is a tentative schedule

• February 18

- Begin school-wide development of Design Question #1: Learning Goals, Scales, Tracking Student Progress (Marzano)
- Common assessments
- Review SGOs
- Review SGPs
- Online Marzano Course #2
- March 14
 - Continue work on DQ #1
 - Continue to work on common assessments
 - Review/Analyze SGOs (Post assessments)
 - Online Marzano Course #2
- June 6
 - "Survey Says ..." Professional Development Day[©]



VERONA PUBLIC SCHOOLS

New Teacher Forum 2013-14

- Thursday, October 17
 - Marzano DQ #1
- Thursday, December 12
 - Marzano DQ #2
- Thursday, January 9
 - Marzano DQ #3

- Thursday, March 6
 - Marzano DQ #4
- Thursday, April 3
 - Marzano DQ #5
- Thursday, May 8
 - Marzano DQ #6

All meetings with be held in the BOE conference room

3:15-4:30

Verona Public Schools

Thank you and best wishes for a successful first year!



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